

MGRCM2028 & EFIM20015: Project Management

Project management resources for both undergraduate and PGT units.

View Online



Acebes, Fernando, Javier Pajares, José Manuel Galán, and Adolfo López-Paredes, 'A New Approach for Project Control under Uncertainty. Going Back to the Basics', *International Journal of Project Management*, 32.3 (2014), 423–34
<<https://doi.org/10.1016/j.ijproman.2013.08.003>>

Ackermann, F, C Eden, T Williams, and S Howick, 'Systemic Risk Assessment: A Case Study', *Journal of the Operational Research Society*, 58.1 (2007), 39–51
<<https://doi.org/10.1057/palgrave.jors.2602105>>

Adelakun, Olayele, Robert Garcia, Ted Tabaka, and Redar Ismail, 'Hybrid Project Management: Agile with Discipline', in *International Conference on Information Resources Management (CONF-IRM)*, 5AD
<<https://aisel.aisnet.org/cgi/viewcontent.cgi?article=1013&context=confirm2017>>

Ahola, Tuomas, Inkeri Ruuska, Karlos Artto, and Jaakko Kujala, 'What Is Project Governance and What Are Its Origins?', *International Journal of Project Management*, 32.8 (2014), 1321–32 <<https://doi.org/10.1016/j.ijproman.2013.09.005>>

Akintoye, Akintola, 'Design and Build: A Survey of Construction Contractors' Views', *Construction Management and Economics*, 12.2 (1994), 155–63
<<https://doi.org/10.1080/01446199400000021>>

Akintoye, Akintola S, and Malcolm J MacLeod, 'Risk Analysis and Management in Construction', *International Journal of Project Management*, 15.1 (1997), 31–38
<[https://doi.org/10.1016/S0263-7863\(96\)00035-X](https://doi.org/10.1016/S0263-7863(96)00035-X)>

Alter, Roland, 'Brexit and the Moon Landing from a Project Complexity Perspective: A Comparative Case Study', *Case Studies in Business and Management*, 5.2 (2018)
<<https://doi.org/10.5296/csbn.v5i2.13484>>

Andreas Opelt, , Boris Gloger, , Wolfgang Pfarl, , and Ralf Mittermayr, *Agile Contracts : Creating and Managing Successful Projects with Scrum* (John Wiley & Sons, Incorporated, 2013) <<https://ebookcentral.proquest.com/lib/bristol/reader.action?docID=1191572>>

Andrew Haylen, 'High Speed 2: The Business Case, Costs and Spending' (House of Commons Library, 27AD)
<<https://researchbriefings.parliament.uk/ResearchBriefing/Summary/CBP-8601>>

Anumba, Chimay J., and Nosa F. O. Evbuomwan, 'Concurrent Engineering in Design-Build Projects', *Construction Management and Economics*, 15.3 (1997), 271–81
<<https://doi.org/10.1080/014461997373006>>

APM /INCOSEUK Systems Thinking SIG, 'Systems Thinking for Portfolio, Programme and Project Managers', 16AD
<<https://www.apm.org.uk/media/25516/systems-thinking-for-portfolio-programme-and-project-managers-v10.pdf>>

Aramo-Immonen, Heli, and Hannu Vanharanta, 'Project Management: The Task of Holistic Systems Thinking', *Human Factors and Ergonomics in Manufacturing*, 19.6 (2009), 582–600 <<https://doi.org/10.1002/hfm.20185>>

Arditi, David, Shruti Nayak, and Atilla Damci, 'Effect of Organizational Culture on Delay in Construction', *International Journal of Project Management*, 35.2 (2017), 136–47
<<https://doi.org/10.1016/j.ijproman.2016.10.018>>

Association for Project Management, APM Body of Knowledge, Seventh edition (Princes Risborough, Buckinghamshire: Association for Project Management, 2019)
<<https://www.apm.org.uk/body-of-knowledge/>>

Atkinson, Roger, 'Project Management: Cost, Time and Quality, Two Best Guesses and a Phenomenon, Its Time to Accept Other Success Criteria', *International Journal of Project Management*, 17.6 (1999), 337–42 <[https://doi.org/10.1016/S0263-7863\(98\)00069-6](https://doi.org/10.1016/S0263-7863(98)00069-6)>

———, 'Project Management: Cost, Time and Quality, Two Best Guesses and a Phenomenon, Its Time to Accept Other Success Criteria', *International Journal of Project Management*, 17.6 (1999), 337–42 <[https://doi.org/10.1016/S0263-7863\(98\)00069-6](https://doi.org/10.1016/S0263-7863(98)00069-6)>

Atkinson, Roger, Lynn Crawford, and Stephen Ward, 'Fundamental Uncertainties in Projects and the Scope of Project Management', *International Journal of Project Management*, 24.8 (2006), 687–98 <<https://doi.org/10.1016/j.ijproman.2006.09.011>>

———, 'Fundamental Uncertainties in Projects and the Scope of Project Management', *International Journal of Project Management*, 24.8 (2006), 687–98
<<https://doi.org/10.1016/j.ijproman.2006.09.011>>

———, 'Fundamental Uncertainties in Projects and the Scope of Project Management', *International Journal of Project Management*, 24.8 (2006), 687–98
<<https://doi.org/10.1016/j.ijproman.2006.09.011>>

Aubry, Monique, and Mélanie Lavoie-Tremblay, 'Rethinking Organizational Design for Managing Multiple Projects', *International Journal of Project Management*, 36.1 (2018), 12–26 <<https://doi.org/10.1016/j.ijproman.2017.05.012>>

Augustine, Sanjiv, Bob Payne, Fred Sencindiver, and Susan Woodcock, 'Agile Project Management', *Communications of the ACM*, 48.12 (2005), 85–89
<<https://doi.org/10.1145/1101779.1101781>>

Bakker, René M., 'Taking Stock of Temporary Organizational Forms: A Systematic Review and Research Agenda', *International Journal of Management Reviews*, 12.4 (2010), 466–86
<<https://doi.org/10.1111/j.1468-2370.2010.00281.x>>

'Belbin Team Roles' <<https://www.belbin.com/about/belbin-team-roles/>>

Benítez-Ávila, Camilo, Andreas Hartmann, Geert Dewulf, and Jörg Henseler, 'Interplay of

Relational and Contractual Governance in Public-Private Partnerships: The Mediating Role of Relational Norms, Trust and Partners' Contribution', *International Journal of Project Management*, 36.3 (2018), 429–43 <<https://doi.org/10.1016/j.ijproman.2017.12.005>>

Bing, Li, A. Akintoye, P.J. Edwards, and C. Hardcastle, 'The Allocation of Risk in PPP/PFI Construction Projects in the UK', *International Journal of Project Management*, 23.1 (2005), 25–35 <<https://doi.org/10.1016/j.ijproman.2004.04.006>>

'Birmingham MPs Call for Boris Johnson to Deliver the "promised Benefits of HS2" for Brummies - Birmingham Live', 17AD
<<https://www.birminghammail.co.uk/news/midlands-news/birmingham-mps-call-boris-johnson-16929116>>

Bjorvatn, Torbjørn, and Andreas Wald, 'Project Complexity and Team-Level Absorptive Capacity as Drivers of Project Management Performance', *International Journal of Project Management*, 36.6 (2018), 876–88 <<https://doi.org/10.1016/j.ijproman.2018.05.003>>

'Boris Johnson to Repay the North by Approving HS2 | News | The Times'
<<https://www.thetimes.co.uk/article/boris-johnson-to-repay-north-by-approving-hs2-vwbgfjpdj>>

Bresnen, Michael J., and Cheryl O. Haslam, 'Construction Industry Clients: A Survey of Their Attributes and Project Management Practices', *Construction Management and Economics*, 9.4 (1991), 327–42 <<https://doi.org/10.1080/01446199100000026>>

Bresnen, Mike, and Nick Marshall, 'Partnering in Construction: A Critical Review of Issues, Problems and Dilemmas', *Construction Management and Economics*, 18.2 (2000), 229–37 <<https://doi.org/10.1080/014461900370852>>

'Britain's Engineering Reputation Goes down the Tube', *The Economist*, 20181208
<<https://www.economist.com/britain/2018/12/08/britains-engineering-reputation-goes-down-the-tube>>

'———', *The Economist*, 20181208
<<https://www.economist.com/britain/2018/12/08/britains-engineering-reputation-goes-down-the-tube>>

'Britain's Government Tries to Trim the £56bn Cost of HS2', *The Economist*, 20190815
<<https://www.economist.com/britain/2019/08/15/britains-government-tries-to-trim-the-ps56bn-cost-of-hs2>>

Brunet, Maude, 'Governance-as-Practice for Major Public Infrastructure Projects: A Case of Multilevel Project Governing', *International Journal of Project Management*, 37.2 (2019), 283–97 <<https://doi.org/10.1016/j.ijproman.2018.02.007>>

Bryde, David, Christine Unterhitzenberger, and Roger Joby, 'Conditions of Success for Earned Value Analysis in Projects', *International Journal of Project Management*, 36.3 (2018), 474–84 <<https://doi.org/10.1016/j.ijproman.2017.12.002>>

Bryson, John M, 'What to Do When Stakeholders Matter', *Public Management Review*, 6.1 (2004), 21–53 <<https://doi.org/10.1080/14719030410001675722>>

- Carlile, Paul R., 'A Pragmatic View of Knowledge and Boundaries: Boundary Objects in New Product Development', *Organization Science*, 13.4 (2002), 442–55
<<https://doi.org/10.1287/orsc.13.4.442.2953>>
- Carton, Andrew M., and Jonathon M. Cummings, 'A Theory of Subgroups in Work Teams.', *Academy of Management Review*, 37.3 (2012)
<<http://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=76609308&site=ehost-live>>
- Chapman, Chris, 'Key Points of Contention in Framing Assumptions for Risk and Uncertainty Management', *International Journal of Project Management*, 24.4 (2006), 303–13 <<https://doi.org/10.1016/j.ijproman.2006.01.006>>
- , 'Project Risk Analysis and Management—PRAM the Generic Process', *International Journal of Project Management*, 15.5 (1997), 273–81
<[https://doi.org/10.1016/S0263-7863\(96\)00079-8](https://doi.org/10.1016/S0263-7863(96)00079-8)>
- Chen, Edward T.1 edwardchen@uml.edu, 'EMERGING TRENDS IN PROJECT MANAGEMENT: EXPEDITING BUSINESS.', 2015, 1–13
<<https://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=116281798&site=ehost-live>>
- Cherns, Albert B., and Donald T. Bryant, 'Studying the Client's Role in Construction Management', *Construction Management and Economics*, 2.2 (1984), 177–84
<<https://doi.org/10.1080/01446198400000016>>
- Chizhik, Alexander W., Robert K. Shelly, and Lisa Troyer, 'Intragroup Conflict and Cooperation: An Introduction', *Journal of Social Issues*, 65.2 (2009), 251–59
<<https://doi.org/10.1111/j.1540-4560.2009.01599.x>>
- Christian Wolmar, 'HS2 Is a Calamity, but It Would Be Politically Toxic for Boris Johnson to Scrap It | Christian Wolmar', *Guardian*, 2020
<<https://www.theguardian.com/commentisfree/2020/jan/21/boris-johnson-hs2-scrap-invest-buses>>
- Cicmil, Svetlana, and Damian Hodgson, 'New Possibilities for Project Management Theory: A Critical Engagement', *Project Management Journal*, 37.3 (2006), 111–22
<<https://doi.org/10.1177/875697280603700311>>
- Cicmil, Svetlana, Terry Williams, Janice Thomas, and Damian Hodgson, 'Rethinking Project Management: Researching the Actuality of Projects', *International Journal of Project Management*, 24.8 (2006), 675–86 <<https://doi.org/10.1016/j.ijproman.2006.08.006>>
- , 'Rethinking Project Management: Researching the Actuality of Projects', *International Journal of Project Management*, 24.8 (2006), 675–86
<<https://doi.org/10.1016/j.ijproman.2006.08.006>>
- Cobb, Charles G., *Making Sense of Agile Project Management: Balancing Control and Agility* (Hoboken, NJ: Wiley)
- 'Conditions for Project Success'
<<https://www.apm.org.uk/resources/find-a-resource/conditions-for-project-success/>>

- Crawford, Lynn, Brian Hobbs, and J. Rodney Turner, 'Aligning Capability with Strategy: Categorizing Projects to Do the Right Projects and to Do Them Right', *Project Management Journal*, 37.2 (2006), 38–50 <<https://doi.org/10.1177/875697280603700205>>
- Cresswell, Kathrin, and Aziz Sheikh, 'The NHS Care Record Service (NHS CRS): Recommendations from the Literature on Successful Implementation and Adoption', *Journal of Innovation in Health Informatics*, 17.3 (2009), 153–60 <<https://doi.org/10.14236/jhi.v17i3.730>>
- Cui, Caiyun, Yong Liu, Alex Hope, and Jianping Wang, 'Review of Studies on the Public–Private Partnerships (PPP) for Infrastructure Projects', *International Journal of Project Management*, 36.5 (2018), 773–94 <<https://doi.org/10.1016/j.ijproman.2018.03.004>>
- , 'Review of Studies on the Public–Private Partnerships (PPP) for Infrastructure Projects', *International Journal of Project Management*, 36.5 (2018), 773–94 <<https://doi.org/10.1016/j.ijproman.2018.03.004>>
- Daniel, Eric, and Pierre A. Daniel, 'Megaprojects as Complex Adaptive Systems: The Hinkley Point C Case', *International Journal of Project Management*, 2019 <<https://doi.org/10.1016/j.ijproman.2019.05.001>>
- Daniel, Pierre A., and Carole Daniel, 'Complexity, Uncertainty and Mental Models: From a Paradigm of Regulation to a Paradigm of Emergence in Project Management', *International Journal of Project Management*, 36.1 (2018), 184–97 <<https://doi.org/10.1016/j.ijproman.2017.07.004>>
- , 'Complexity, Uncertainty and Mental Models: From a Paradigm of Regulation to a Paradigm of Emergence in Project Management', *International Journal of Project Management*, 36.1 (2018), 184–97 <<https://doi.org/10.1016/j.ijproman.2017.07.004>>
- , 'Complexity, Uncertainty and Mental Models: From a Paradigm of Regulation to a Paradigm of Emergence in Project Management', *International Journal of Project Management*, 36.1 (2018), 184–97 <<https://doi.org/10.1016/j.ijproman.2017.07.004>>
- David Hillson, 'What Is Risk? Towards a Common Definition' <<http://risk-doctor.com/pdf-files/def0402.pdf>>
- , 'When Is a Risk Not a Risk' (IPMA) <<https://www.who.int/management/general/risk/WhenRiskNotRisk.pdf>>
- Davies, Andrew, Mark Dodgson, and David Gann, 'Dynamic Capabilities in Complex Projects: The Case of London Heathrow Terminal 5', *Project Management Journal*, 47.2 (2016), 26–46 <<https://doi.org/10.1002/pmj.21574>>
- Dibble, Rebekah, and Cristina B Gibson, 'Crossing Team Boundaries: A Theoretical Model of Team Boundary Permeability and a Discussion of Why It Matters', *Human Relations*, 71.7 (2018), 925–50 <<https://doi.org/10.1177/0018726717735372>>
- Dougherty, Deborah, 'Interpretive Barriers to Successful Product Innovation in Large Firms', *Organization Science*, 3.2 (1992), 179–202 <<https://doi.org/10.1287/orsc.3.2.179>>

- Drach-Zahavy, Anat, and Anit Somech, 'From an Intrateam to an Interteam Perspective of Effectiveness: The Role of Interdependence and Boundary Activities', *Small Group Research*, 41.2 (2010), 143–74 <<https://doi.org/10.1177/1046496409356479>>
- Duffield, Stephen M., and S. Jonathan Whitty, 'Application of the Systemic Lessons Learned Knowledge Model for Organisational Learning through Projects', *International Journal of Project Management*, 34.7 (2016), 1280–93 <<https://doi.org/10.1016/j.ijproman.2016.07.001>>
- Eden, C, T Williams, F Ackermann, and S Howick, 'The Role of Feedback Dynamics in Disruption and Delay on the Nature of Disruption and Delay (D&D) in Major Projects', *Journal of the Operational Research Society*, 51.3 (2000), 291–300 <<https://doi.org/10.1057/palgrave.jors.2600919>>
- Elder-Vass, Dave, *The Causal Power of Social Structures: Emergence, Structure and Agency* (Cambridge: Cambridge University Press, 2010)
- ELIEZER, OREN1 orenel@post.jce.ac.ilDROR, SHUKI2 dror@braude.ac.il, 'QFD Methodology for LINKING PROJECT SUCCESS FACTORS: To Outcomes in a Specific Business Case.', *QFD Methodology for LINKING PROJECT SUCCESS FACTORS: To Outcomes in a Specific Business Case.*, 2018, 40–49 <<https://doi.org/10.19255/JMPM01504>>
- Farooq, Muhammad Umer, Muhammad Jamaluddin Thaheem, and Husnain Arshad, 'Improving the Risk Quantification under Behavioural Tendencies: A Tale of Construction Projects', *International Journal of Project Management*, 36.3 (2018), 414–28 <<https://doi.org/10.1016/j.ijproman.2017.12.004>>
- Feylizadeh, Mohammad Reza, Amin Mahmoudi, Morteza Bagherpour, and Deng-Feng Li, 'Project Crashing Using a Fuzzy Multi-Objective Model Considering Time, Cost, Quality and Risk under Fast Tracking Technique: A Case Study', *Journal of Intelligent & Fuzzy Systems*, 35.3 (2018), 3615–31 <<https://doi.org/10.3233/JIFS-18171>>
- Fink, Lior, and Barak Pinchovski, 'It Is about Time: Bias and Its Mitigation in Time-Saving Decisions in Software Development Projects', *International Journal of Project Management*, 38.2 (2020), 99–111 <<https://doi.org/10.1016/j.ijproman.2020.01.001>>
- Florice, Serghei, John L. Michela, and Sorin Piperca, 'Complexity, Uncertainty-Reduction Strategies, and Project Performance', *International Journal of Project Management*, 34.7 (2016), 1360–83 <<https://doi.org/10.1016/j.ijproman.2015.11.007>>
- Flyvbjerg, Bent, 'Design by Deception: The Politics of Megaproject Approval' <https://papers.ssrn.com/sol3/papers.cfm?abstract_id=2238047>
- Flyvbjerg, Bent, Nils Bruzelius, and Werner Rothengatter, *Megaprojects and Risk: An Anatomy of Ambition* (Cambridge: Cambridge University Press, 2003) <<https://doi.org/10.1017/CBO9781107050891>>
- , *Megaprojects and Risk: An Anatomy of Ambition* (Cambridge: Cambridge University Press, 2003) <<https://doi.org/10.1017/CBO9781107050891>>
- , *Megaprojects and Risk: An Anatomy of Ambition* (Cambridge: Cambridge University Press, 2003) <<https://doi.org/10.1017/CBO9781107050891>>

Friedman, Andrew L., and Samantha Miles, 'Developing Stakeholder Theory', *Journal of Management Studies*, 39.1 (2002), 1–21 <<https://doi.org/10.1111/1467-6486.00280>>

———, *Stakeholders: Theory and Practice* (Oxford: Oxford University Press, 2006)

Garel, Gilles, 'A History of Project Management Models: From Pre-Models to the Standard Models', *International Journal of Project Management*, 31.5 (2013), 663–69 <<https://doi.org/10.1016/j.ijproman.2012.12.011>>

George Ellis, *Project Management in Product Development : Leadership Skills and Management Techniques to Deliver Great Products* (Elsevier Science & Technology, 2015) <<https://ebookcentral.proquest.com/lib/bristol/reader.action?docID=4003784>>

Gharaibeh, Hani¹, 'Improving Project Team Learning in Major Projects -- A Case Study Comparison.', *Improving Project Team Learning in Major Projects -- A Case Study Comparison.*, 9.Issue 2 (2011), 1–13 <<https://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=110267984&site=ehost-live>>

'Government Announces Independent Review into HS2 Programme - GOV.UK', 21AD <<https://www.gov.uk/government/news/government-announces-independent-review-into-hs2-programme>>

'Government Underestimated HS2 "complexity and Risk", Says National Audit Office' <<https://www.newstatesman.com/spotlight/transport/2020/01/government-underestimated-hs2-complexity-and-risk-says-national-audit>>

Grisham, Thomas W., *International Project Management: Leadership in Complex Environments* (Hoboken, N.J.: Wiley, 2010)

Gunsteren, L. A. van, Ruud Binnekamp, and Rein P. de Graaf, *Stakeholder-Oriented Project Management: Tools and Concepts* (Amsterdam: IOS Press, 2011), v. 6

Guo, Feng, Yan Chang-Richards, Suzanne Wilkinson, and Ti Cun Li, 'Effects of Project Governance Structures on the Management of Risks in Major Infrastructure Projects: A Comparative Analysis', *International Journal of Project Management*, 32.5 (2014), 815–26 <<https://doi.org/10.1016/j.ijproman.2013.10.001>>

Gupta, Sandeep Kumar, Angappa Gunasekaran, Jiju Antony, Shivam Gupta, Surajit Bag, and David Roubaud, 'Systematic Literature Review of Project Failures: Current Trends and Scope for Future Research', *Computers & Industrial Engineering*, 127 (2019), 274–85 <<https://doi.org/10.1016/j.cie.2018.12.002>>

Gwyn Topham, 'Can the Troubled HS2 Project Get Back on Track?', *Guardian*, 2020 <<https://www.theguardian.com/uk-news/2020/jan/20/can-the-troubled-hs2-project-get-back-on-track>>

———, 'HS2 Costs Could Rise to £106bn or More, Warns Government Review', *Guardian*, 2020 <<https://www.theguardian.com/uk-news/2020/jan/20/hs2-costs-government-review-west-midlands-manchester-leeds>>

- Hall, Mark, 'DBFO and the Supply Chain' (University of Bristol, 2009)
<https://uob-my.sharepoint.com/:b:/g/personal/eclaf_bristol_ac_uk/EWHDIFn23U1PkqdCnKbYg5sBfpmSLXYKCDKRM77UT-OORw?e=cxz6Ds>
- Hall, Mark, Robin Holt, and Andrew Graves, 'Private Finance, Public Roads: Configuring the Supply Chain in PFI Highway Construction', *European Journal of Purchasing & Supply Management*, 6.3-4 (2000), 227-35 <[https://doi.org/10.1016/S0969-7012\(00\)00018-6](https://doi.org/10.1016/S0969-7012(00)00018-6)>
- Heaton, Karen Macdonald, Walter Skok, and Serhiy Kovala, 'Learning Lessons from Software Implementation Projects: An Exploratory Study', *Knowledge and Process Management*, 23.4 (2016), 293-306 <<https://doi.org/10.1002/kpm.1525>>
- HENRIKSEN, ANDRE1 andre.henriksen@uit.no PEDERSEN, SVEN ARNE R.2 sven.arne.r.pedersen@uit.no, 'A Qualitative Case Study on AGILE PRACTICES AND PROJECT SUCCESS in Agile Software Projects.', *A Qualitative Case Study on AGILE PRACTICES AND PROJECT SUCCESS in Agile Software Projects.*, 2017, 62-73
<<https://doi.org/10.19255/JMPM01306>>
- 'High Speed 2 - Wikipedia' (Wikipedia) <https://en.wikipedia.org/wiki/High_Speed_2>
- 'High Speed 2 Home Page' <<https://www.hs2.org.uk/>>
- 'High Speed Two: A Progress Update - National Audit Office (NAO) Press Release'
<<https://www.nao.org.uk/press-release/high-speed-two-a-progress-update/>>
- 'High Speed Two: A Progress Update - National Audit Office (NAO) Report'
<<https://www.nao.org.uk/report/high-speed-two-a-progress-update/>>
- '———' <<https://www.nao.org.uk/report/high-speed-two-a-progress-update/>>
- 'High Speed Two (HS2) Limited - GOV.UK' (UK government)
<<https://www.gov.uk/government/organisations/high-speed-two-limited>>
- Highsmith, James A., *Agile Project Management: Creating Innovative Products* (Boston: Addison-Wesley)
<<http://search.ebscohost.com/login.aspx?direct=true&db=bth&jid=3C85&site=ehost-live>>
- Hodgson, Damian, and Svetlana Cicmil, 'The Other Side of Projects: The Case for Critical Project Studies', *International Journal of Managing Projects in Business*, 1.1 (2008), 142-52
<<https://doi.org/10.1108/17538370810846487>>
- Hodgson, Damian E., and Svetlana Cicmil, *Making Projects Critical* (Basingstoke: Palgrave Macmillan, 2006)
- 'House of Commons - The National Programme for IT in the NHS: An Update on the Delivery of Detailed Care Records Systems - Public Accounts Committee'
<<https://publications.parliament.uk/pa/cm201012/cmselect/cmpublic/1070/107002.htm>>
- 'House of Lords - Rethinking High Speed 2 - Economic Affairs Committee' (House of Lords, 16AD) <<https://publications.parliament.uk/pa/ld201719/ldselect/ldeconaf/359/35902.htm>>

'House of Lords - The Economics of High Speed 2 - Economic Affairs Committee' (House of Lords) <<https://publications.parliament.uk/pa/ld201415/ldselect/ldeconaf/134/13404.htm>>

'HS2 | Curzon Street Landowners Could Claim Millions after Court Ruling - New Civil Engineer'
<<https://www.newcivilengineer.com/latest/hs2-curzon-street-landowners-could-claim-millions-after-court-ruling-18-02-2020/>>

'HS2 - What Is It and How Can My Business Benefit? | GBCC' (Greater Birmingham Chambers of Commerce)
<<https://www.greaterbirminghamchambers.com/research-campaigning/hot-topics/hs2>>

'HS2: 12 Arguments for and against - BBC News', 24AD
<<https://www.bbc.co.uk/news/magazine-24159571>>

'HS2 and the Chinese: What Now? | Comment | Building'
<<https://www.building.co.uk/hs2-and-the-chinese-what-now/5104354.article>>

'HS2 Benefits Hugely Underestimated - BBC News'
<<https://www.bbc.co.uk/news/topics/cgdwvpvk35zt/hs2>>

,

HS2 Benefits "Substantially Undervalued" amid Rising Costs | News | Railway Gazette', 3AD
<<https://www.railwaygazette.com/uk/hs2-benefits-substantially-undervalued-amid-rising-costs/54475.article>>

'HS2 Costs and Benefits: A Search for Clear Evidence | Letters', Guardian, 2019
<<https://www.theguardian.com/uk-news/2019/aug/25/hs2-costs-and-benefits-a-search-for-clear-evidence>>

'HS2 Costs out of Control, Says Review's Deputy Chair - BBC News'
<<https://www.bbc.co.uk/news/business-50995116>>

'HS2 Direct Lines "could Bring £1.4bn of Benefits" - The Transport Network' (The Transport Network, 9AD)
<<https://www.transport-network.co.uk/HS2-direct-lines-could-bring-14bn-of-benefits/16147>>

'HS2: Give Me the Facts, Says Shapps - BBC News'
<<https://www.bbc.co.uk/news/business-51171249>>

'HS2: Government to Give High-Speed Rail Line the Go-Ahead - BBC News'
<<https://www.bbc.co.uk/news/business-51443421>>

'HS2 in Balance as Government Reviews Rail Scheme's Costs and Benefits | News | Architects Journal'
<<https://www.architectsjournal.co.uk/news/hs2-in-balance-as-government-reviews-rail-sch>>

emes-costs-and-benefits/10044140.article>

'HS2 Ltd Denies Watering down Environmental Pledges - The Transport Network'
<<https://www.transport-network.co.uk/HS2-Ltd-denies-watering-down-environmental-pledges/16361>>

'HS2 Make or Break Decision Looms | Railnews | Today's News for Tomorrow's Railway', 21AD <<https://www.railnews.co.uk/news/2019/08/21-hs2-make-or-break-decision.html>>

'HS2 "Perfect Example" of Broken Funding System, Claims Finance Chief - New Civil Engineer'
<<https://www.newcivilengineer.com/latest/hs2-perfect-example-of-broken-funding-system-claims-finance-chief-25-02-2020/>>

'HS2 Phase 2 Civils Design Costs Rise 50% | Construction Enquirer'
<<https://www.constructionenquirer.com/2019/12/20/hs2-phase-2-civils-design-cost-rises-50/>>

'HS2 Review Criticised by Deputy Chair of Panel - BBC News'
<<https://www.bbc.co.uk/news/business-50280270>>

'HS2: Review to Examine Costs and Benefits of Rail Project - BBC News', 21AD
<<https://www.bbc.co.uk/news/uk-politics-49420332>>

'HS2 Revises Environmental Policy Document'
<<https://www.endsreport.com/article/1668736/hs2-revises-environmental-policy-document>>

'HS2 Risks Misjudged from the Start, Says Watchdog - BBC News'
<<https://www.bbc.co.uk/news/business-51223101>>

'HS2 Route: How Much Will the Rail Scheme Cost? - BBC News'
<<https://www.bbc.co.uk/news/uk-16473296>>

'HS2: Scrapping Troubled Rail Link Could Cost £12bn, Say Reports | The Independent'
<<https://www.independent.co.uk/news/uk/home-news/hs2-cost-scrap-railway-london-birmingham-manchester-leeds-a9302126.html>>

'HS2 Should Happen despite Rising Cost, Says Review - BBC News'
<<https://www.bbc.co.uk/news/business-50388738>>

'HS2: Six Reasons Why the Rail Route Is so Expensive - BBC News'
<<https://www.bbc.co.uk/news/business-51415590>>

'HS2: UK in Talks with China over Construction of High-Speed Line - BBC News'
<<https://www.bbc.co.uk/news/business-51512831>>

'HS2 Will Serve Wealthier Passengers and Deliver More Benefits to London than the North | New Economics Foundation'
<<https://neweconomics.org/2019/03/hs2-will-serve-wealthier-passengers-and-deliver-more-benefits-to-london-than-the-north>>

'HS2's Ballooning Budget Was "covered up" - BBC News'

<<https://www.bbc.co.uk/news/business-49482701>>

Ijs

~

, Lasse, and Kari Tuominen, *Quality in Project Management: ISO 10006 : Self-Assessment Work Book* (Turku, Finland: Benchmarking Ltd, 2005)

Jaafari, Ali, 'Management of Risks, Uncertainties and Opportunities on Projects: Time for a Fundamental Shift', *International Journal of Project Management*, 19.2 (2001), 89–101

<[https://doi.org/10.1016/S0263-7863\(99\)00047-2](https://doi.org/10.1016/S0263-7863(99)00047-2)>

Jackson, Michael C., *Critical Systems Thinking and the Management of Complexity: Responsible Leadership for a Complex World* (Hoboken, NJ: John Wiley & Sons, Inc, 2019)

———, *Critical Systems Thinking and the Management of Complexity: Responsible Leadership for a Complex World* (Hoboken, NJ: John Wiley & Sons, Inc, 2019)

———, *Systems Thinking: Creative Holism for Managers* (Chichester, West Sussex: John Wiley & Sons)

Jamie Lynn Cooke, *Everything You Want to Know about Agile : How to Get Agile Results in a Less-Than-Agile Organization* (IT Governance Ltd, 2012)

<<https://ebookcentral.proquest.com/lib/bristol/reader.action?docID=918799>>

Jehn, Karen A., 'A Multimethod Examination of the Benefits and Detriments of Intragroup Conflict', *Administrative Science Quarterly*, 40.2 (1995)

<<https://doi.org/10.2307/2393638>>

———, 'A Qualitative Analysis of Conflict Types and Dimensions in Organizational Groups', *Administrative Science Quarterly*, 42.3 (1997) <<https://doi.org/10.2307/2393737>>

Jennings, Will, 'Executive Politics, Risk and the Mega-Project Paradox', in *Executive Politics in Times of Crisis* (Houndmills, Basingstoke, Hampshire: Palgrave Macmillan, 2012), pp. 239–63

———, 'Executive Politics, Risk and the Mega-Project Paradox', in *Executive Politics in Times of Crisis* (Houndmills, Basingstoke, Hampshire: Palgrave Macmillan, 2012), pp. 239–63

Jepsen, Anna Lund, and Pernille Eskerod, 'Stakeholder Analysis in Projects: Challenges in Using Current Guidelines in the Real World', *International Journal of Project Management*, 27.4 (2009), 335–43 <<https://doi.org/10.1016/j.ijproman.2008.04.002>>

Jing Yang, 'Exploring Critical Success Factors for Stakeholder Management in Construction Projects', *Journal of Civil Engineering and Management*, 15.4, 337–48

<<https://www.tandfonline.com/doi/abs/10.3846/1392-3730.2009.15.337-348?src=recsys>>

John Carvel, 'NHS Risks £20bn White Elephant, Say Auditors', *Guardian*, 2006

<<https://www.theguardian.com/technology/2006/jun/16/egovernment.politics>>

John Goodpasture, *Project Management the Agile Way : Making It Work in the Enterprise* (J.

Ross Publishing, 2010)

<<https://ebookcentral.proquest.com/lib/bristol/reader.action?docID=3319473>>

John Stone, 'HS2 Is the Only Option for Britain's Railways | The Independent', 31AD

<<https://www.independent.co.uk/news/uk/home-news/hs2-logistics-financial-benefit-control-versy-a8937936.html>>

Jones, Stephen, 'Agile and Earned Value' (Association for Project Management)

<<https://www.apm.org.uk/media/1190/agile-and-earned-value.pdf>>

Karlsen, Jan Terje, 'Project Stakeholder Management', Engineering Management Journal, 14.4 (2002), 19–24 <<https://doi.org/10.1080/10429247.2002.11415180>>

Kate Proctor, 'HS2 to Be given Go-Ahead by Government despite Fierce Opposition', Guardian, 2020

<<https://www.theguardian.com/uk-news/2020/feb/11/government-to-give-hs2-go-ahead-despite-fierce-opposition-boris-johnson-high-speed-rail>>

Keinz, Peter, Christoph Hienerth, Hans Georg Gemünden, Catherine P. Killen, and Hélène Sicotte, 'Special Issue: Managing Open and User Innovation by Projects: Sensing, Seizing and Transforming', International Journal of Project Management, 2021

<<https://doi.org/10.1016/j.ijproman.2021.02.001>>

Kerzner, Harold, Project Management: A Systems Approach to Planning, Scheduling, and Controlling, Eleventh edition (Hoboken, New Jersey: John Wiley & Sons, Inc, 2013)

———, Project Management: Case Studies, Fourth edition (Hoboken, New Jersey: John Wiley & Sons, Inc, 2013)

———, Using the Project Management Maturity Model: Strategic Planning for Project Management, Third edition (Hoboken, New Jersey: John Wiley & Sons, Inc, 2019)

Kim H. Pries, and Jon M. Quigley, Scrum Project Management (Taylor & Francis Group, 2010) <<https://ebookcentral.proquest.com/lib/bristol/reader.action?docID=589930>>

Kim Heldman, and Kim Heldman, Project Manager's Spotlight on Risk Management (John Wiley & Sons, Incorporated, 2005)

<<https://ebookcentral.proquest.com/lib/bristol/reader.action?docID=267263>>

Kim, Jaegwon, 'Making Sense of Emergence', Philosophical Studies, 95.1/2 (1999), 3–36 <<https://doi.org/10.1023/A:1004563122154>>

Koskela, Lauri, Andrea Ferrentelli, Jarrko Niiranen, and Ergo Pikas, 'Epistemological Explanation of Lean Construction', Journal of Construction Engineering and Management, 145.2 <<https://ascelibrary.org/doi/full/10.1061/%28ASCE%29CO.1943-7862.0001597>>

Krusi, Markus¹Whitty, Stephen Jonathan¹, 'The Practitioner's Tapestry: Revealing the Epistemological Diversity to Project Management Knowledge.', The Practitioner's Tapestry: Revealing the Epistemological Diversity to Project Management Knowledge., 7.Issue 3 (2019), 196–226 <<https://doi.org/10.19255/JMPM02010>>

Kutsch, E., and M. Hall, 'Intervening Conditions on the Management of Project Risk: Dealing

with Uncertainty in Information Technology Projects', *International Journal of Project Management*, 23.8 (2005), 591–99 <<https://doi.org/10.1016/j.ijproman.2005.06.009>>

Kutsch, Elmar, and Mark Hall, 'Deliberate Ignorance in Project Risk Management', *International Journal of Project Management*, 28.3 (2010), 245–55 <<https://doi.org/10.1016/j.ijproman.2009.05.003>>

LAM, Edmond W M, Albert P C Chan, and Daniel W M Chan, 'Potential Problems of Running Design-Build Projects in Construction', *HKIE Transactions*, 10.3 (2003), 8–14 <<https://doi.org/10.1080/1023697X.2003.10667915>>

Leach, Lawrence P., *Critical Chain Project Management*, Third edition (Boston: Artech House, 2014)

Lehtinen, Jere, and Kirsi Aaltonen, 'Organizing External Stakeholder Engagement in Inter-Organizational Projects: Opening the Black Box', *International Journal of Project Management*, 38.2 (2020), 85–98 <<https://doi.org/10.1016/j.ijproman.2019.12.001>>

Lientz, Bennet P., *Project Management: A Problem-Based Approach* (Houndmills, Basingstoke: Palgrave Macmillan, 2013)

Lima, Priscila Ferreira de Araujo, and Chiara Verbano, 'Project Risk Management Implementation in SMEs: A Case Study from Italy', *Journal of Technology Management & Innovation*, 14.1 (2019), 3–10 <<https://doi.org/10.4067/S0718-27242019000100003>>

Ling, Florence Yean Yng, and Shu Hui Kerh, 'Comparing the Performance of Design-Build and Design-Bid-Build Building Projects in Singapore', *Architectural Science Review*, 47.2 (2004), 163–75 <<https://doi.org/10.1080/00038628.2004.9697040>>

Liu, Julie Yu-Chih, Hun-Gee Chen, Charlie C. Chen, and Tsong Shin Sheu, 'Relationships among Interpersonal Conflict, Requirements Uncertainty, and Software Project Performance', *International Journal of Project Management*, 29.5 (2011), 547–56 <<https://doi.org/10.1016/j.ijproman.2010.04.007>>

Lloyd Fletcher, and Andrew Sturdy, 'The Subjectivity of Boundary Spanning – Composite Boundaries in Project Working' <[https://research-information.bristol.ac.uk/en/publications/the-subjectivity-of-boundary-spanning--composite-boundaries-in-project-working\(7d572c51-231e-44a6-b9e4-67cca3eae718\).html](https://research-information.bristol.ac.uk/en/publications/the-subjectivity-of-boundary-spanning--composite-boundaries-in-project-working(7d572c51-231e-44a6-b9e4-67cca3eae718).html)>

Lock, Dennis, *Naked Project Management: The Bare Facts* (Farnham: Ashgate Publishing Ltd, 2013)

Loosemore, M., and C. S. McCarthy, 'Perceptions of Contractual Risk Allocation in Construction Supply Chains', *Journal of Professional Issues in Engineering Education and Practice*, 134.1 (2008), 95–105 <[https://doi.org/10.1061/\(ASCE\)1052-3928\(2008\)134:1\(95\)](https://doi.org/10.1061/(ASCE)1052-3928(2008)134:1(95))>

'Lords: HS2 Needs New Costs and Benefits Assessment | International Railway Journal' (*International Railway Journal*, 16AD) <<https://www.railjournal.com/passenger/high-speed/lords-hs2-costs-benefits-assessment/>>

Louise Butcher, 'High Speed 2 (HS2) Phase 2a' (House of Commons)
<<https://researchbriefings.parliament.uk/ResearchBriefing/Summary/SN07082>>

LOVE, P. E. D., P. MANDAL, and H. LI, 'Determining the Causal Structure of Rework Influences in Construction', *Construction Management and Economics*, 17.4 (1999), 505-17 <<https://doi.org/10.1080/014461999371420>>

Love, Peter E. D., and David J. Edwards, 'Forensic Project Management: The Underlying Causes of Rework in Construction Projects', *Civil Engineering and Environmental Systems*, 21.3 (2004), 207-28 <<https://doi.org/10.1080/10286600412331295955>>

Love, Peter E. D., and Heng Li, 'Quantifying the Causes and Costs of Rework in Construction', *Construction Management and Economics*, 18.4 (2000), 479-90 <<https://doi.org/10.1080/01446190050024897>>

Love, Peter E. D., Purnendu Mandal, Jim Smith, and Heng Li, 'Modelling the Dynamics of Design Error Induced Rework in Construction', *Construction Management and Economics*, 18.5 (2000), 567-74 <<https://doi.org/10.1080/014461900407374>>

Love, Peter E. D., Pauline Teo, Fran Ackermann, Jim Smith, James Alexander, Ekambaram Palaneeswaran, and others, 'Reduce Rework, Improve Safety: An Empirical Inquiry into the Precursors to Error in Construction', *Production Planning & Control*, 29.5 (2018), 353-66 <<https://doi.org/10.1080/09537287.2018.1424961>>

Marras, Ausonio, 'Emergence and Reduction: Reply to Kim', *Synthese*, 151.3 (2006), 561-69 <<https://doi.org/10.1007/s11229-006-9026-z>>

Martin Schieg, 'Risk Management in Construction Project Management', *Journal of Business Economics and Management*, 7.2, 77-83 <<https://www.tandfonline.com/doi/abs/10.1080/16111699.2006.9636126?src=recsys>>

Mawby, D., and D. Stupples, 'Systems Thinking for Managing Projects', IEMC-2002: 2002 IEEE International Engineering Management Conference : Managing Technology for the New Economy : St. John's College, Cambridge, UK, 18-20 August, 2002 : Proceedings, 344-49 <<https://doi.org/10.1109/IEMC.2002.1038455>>

Maylor, Harvey, *Project Management*, 4th ed (Harlow: Financial Times Prentice Hall, 2010) <https://bibliu.com/app/#/view/books/9781292088471/pdf2htmlex/index.html#page_Front%20Cover>

———, *Project Management*, 4th ed (Harlow: Financial Times Prentice Hall, 2010) <https://bibliu.com/app/#/view/books/9781292088471/pdf2htmlex/index.html#page_Front%20Cover>

———, *Project Management*, 4th ed (Harlow: Financial Times Prentice Hall, 2010) <https://bibliu.com/app/#/view/books/9781292088471/pdf2htmlex/index.html#page_Front%20Cover>

———, *Project Management*, 4th ed (Harlow: Financial Times Prentice Hall, 2010) <<https://ebookcentral.proquest.com/lib/bristol/detail.action?docID=5173571>>

———, *Project Management*, 4th ed (Harlow: Financial Times Prentice Hall, 2010)

<https://bibliu.com/app/#/view/books/9781292088471/pdf2htmlex/index.html#page_Front%20Cover>

———, Project Management, 4th ed (Harlow: Financial Times Prentice Hall, 2010)

<<https://ebookcentral.proquest.com/lib/bristol/detail.action?docID=5173571>>

———, Project Management, 4th ed (Harlow: Financial Times Prentice Hall, 2010)

<https://bibliu.com/app/#/view/books/9781292088471/pdf2htmlex/index.html#page_Front%20Cover>

———, Project Management, 4th ed (Harlow: Financial Times Prentice Hall, 2010)

<https://bibliu.com/app/#/view/books/9781292088471/pdf2htmlex/index.html#page_Front%20Cover>

———, Project Management, 4th ed (Harlow: Financial Times Prentice Hall, 2010)

<<https://ebookcentral.proquest.com/lib/bristol/detail.action?docID=5173571>>

———, Project Management, 4th ed (Harlow: Financial Times Prentice Hall, 2010)

<https://bibliu.com/app/#/view/books/9781292088471/pdf2htmlex/index.html#page_Front%20Cover>

Maylor, Harvey, Richard Vidgen, and Stephen Carver, 'Managerial Complexity in Project-Based Operations: A Grounded Model and Its Implications for Practice', Project Management Journal, 39.1_suppl (2008), S15–26 <<https://doi.org/10.1002/pmj.20057>>

Melese, Yeshambel, Sara Lumbreras, Andrés Ramos, Rob Stikkelman, and Paulien Herder, 'Cooperation under Uncertainty: Assessing the Value of Risk Sharing and Determining the Optimal Risk-Sharing Rule for Agents with Pre-Existing Business and Diverging Risk Attitudes', International Journal of Project Management, 35.3 (2017), 530–40

<<https://doi.org/10.1016/j.ijproman.2016.11.007>>

Miller, Roger, and Donald Lessard, 'Understanding and Managing Risks in Large Engineering Projects', International Journal of Project Management, 19.8 (2001), 437–43

<[https://doi.org/10.1016/S0263-7863\(01\)00045-X](https://doi.org/10.1016/S0263-7863(01)00045-X)>

Milos

evic

, Dragan, and Russ J. Martinelli, Project Management Toolbox, Second edition (Hoboken, New Jersey: John Wiley & Sons, Inc, 2015)

———, Project Management Toolbox, Second edition (Hoboken, New Jersey: John Wiley & Sons, Inc, 2015)

Milos

evic

, Dragan, Peerasit Patanakul, and Sabin Srivannaboon, Case Studies in Project, Program, and Organizational Project Management (Hoboken, N.J.: Wiley)

Mirko Sokovic, 'Basic Quality Tools in Continuous Improvement Process', *Strojniski Vestnik*, 55.5 (2009)

<https://www.researchgate.net/publication/299050377_Basic_Quality_Tools_in_Continuous_Improvement_Process>

MIRZAEI, MARYAM¹ Mmirzaei@unitec.ac.nz MABIN, VICTORIA², 'Agile Project Management and Public Policy Development Projects: A Case Study from New Zealand.', *Agile Project Management and Public Policy Development Projects: A Case Study from New Zealand.*, 15.Issue 1 (2017), 59-75

<<https://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=126200163&site=ehost-live>>

Miterev, Maxim, Mauro Mancini, and Rodney Turner, 'Towards a Design for the Project-Based Organization', *International Journal of Project Management*, 35.3 (2017), 479-91 <<https://doi.org/10.1016/j.ijproman.2016.12.007>>

Moodley, Krisen, Nigel Smith, and Christopher Nigel Preece, 'Stakeholder Matrix for Ethical Relationships in the Construction Industry', *Construction Management and Economics*, 26.6 (2008), 625-32 <<https://doi.org/10.1080/01446190801965368>>

Morris, Peter, 'Reconstructing Project Management Reprised: A Knowledge Perspective', *Project Management Journal*, 44.5 (2013), 6-23 <<https://doi.org/10.1002/pmj.21369>>

———, 'Reconstructing Project Management Reprised: A Knowledge Perspective', *Project Management Journal*, 44.5 (2013), 6-23 <<https://doi.org/10.1002/pmj.21369>>

Morris, Peter W. G., *Reconstructing Project Management* (Chicester: John Wiley & Sons, 2013)

Morris, Peter W. G., Jeffrey K. Pinto, and Jonas So

derlund, *The Oxford Handbook of Project Management* (Oxford: Oxford University Press, 2011)

Munro, Alison, 'HS2 Railway, UK - Why the Country Needs It', *Proceedings of the Institution of Civil Engineers - Transport*, 2018, 1-9 <<https://doi.org/10.1680/jtran.18.00040>>

'Net Zero: HS2 Review to Examine Environmental Benefits - Energy Live News' (Energy Live News)

<<https://www.energylivenews.com/2019/08/21/net-zero-hs2-review-to-examine-environmental-benefits/>>

Newcombe, Robert, 'From Client to Project Stakeholders: A Stakeholder Mapping Approach', *Construction Management and Economics*, 21.8 (2003), 841-48 <<https://doi.org/10.1080/0144619032000072137>>

Ng, A., and Martin Loosemore, 'Risk Allocation in the Private Provision of Public Infrastructure', *International Journal of Project Management*, 25.1 (2007), 66-76 <<https://doi.org/10.1016/j.ijproman.2006.06.005>>

'NHS IT System One of "Worst Fiascos Ever", Say MPs - BBC News'

<<https://www.bbc.co.uk/news/uk-politics-24130684>>

Nicholas, John M., and Herman Steyn, *Project Management for Business, Engineering, and Technology: Principles and Practice*, 3rd ed (Amsterdam: Elsevier Butterworth Heinemann)

Nicolas Bouleau, 'To Understand Risk, Use Your Imagination | New Scientist', 22AD
<<https://institutions.newscientist.com/article/mg21028186-400-to-understand-risk-use-your-imagination/>>

Ning, Yan, 'Impact of Quality Performance Ambiguity on Contractor's Opportunistic Behaviors in Person-to-Organization Projects: The Mediating Roles of Contract Design and Application', *International Journal of Project Management*, 36.4 (2018), 640-49
<<https://doi.org/10.1016/j.ijproman.2018.01.008>>

Norman, Eric S., Shelly A. Brotherton, and Robert T. Fried, *Work Breakdown Structures: The Foundation for Project Management Excellence* (Hoboken: John Wiley & Sons, 2011)

'North and Midlands Most Opposed to HS2, Survey Reveals | News | Building'
<<https://www.building.co.uk/news/north-and-midlands-most-opposed-to-hs2-survey-reveals/5104118.article>>

'Oakervee Review Calls for HS2 Ltd to Be Stripped of Euston Project', *Financial Times*
<<https://www.ft.com/content/d8399f72-4744-11ea-aeb3-955839e06441>>

Olander, Stefan, 'Stakeholder Impact Analysis in Construction Project Management', *Construction Management and Economics*, 25.3 (2007), 277-87
<<https://doi.org/10.1080/01446190600879125>>

Olander, Stefan, and Anne Landin, 'A Comparative Study of Factors Affecting the External Stakeholder Management Process', *Construction Management and Economics*, 26.6 (2008), 553-61 <<https://doi.org/10.1080/01446190701821810>>

Osipova, Ekaterina, and Per Erik Eriksson, 'How Procurement Options Influence Risk Management in Construction Projects', *Construction Management and Economics*, 29.11 (2011), 1149-58 <<https://doi.org/10.1080/01446193.2011.639379>>

Oswald, Alfred, Jens Köhler, and Roland Schmitt, *Project Management at the Edge of Chaos* (Berlin, Heidelberg: Springer Berlin Heidelberg, 2018)
<<https://doi.org/10.1007/978-3-662-48261-2>>

'Overdue and over Budget, over and over Again', 9AD
<http://gdc.galegroup.com/gdc/artemis/NewspapersDetailsPage/NewspapersDetailsWindow?disableHighlighting=false&displayGroupName=DVI-Newspapers&docIndex=1&source=&prodId=ECON&mode=view&limiter=&display-query=TX+Overdue+%23%23and%23%23+over+Budget%2C+over+%23%23and%23%23+over+Again%E2%80%99&contentModules=&action=e&sortBy=&windowstate=normal&currPage=1&dviSelectedPage=&scanId=&query=TX+Overdue+and+over+Budget%2C+over+and+over+Again%E2%80%99&search_within_results=&p=ECON&catId=&u=univbri&displayGroups=&documentId=GALE%7CGP4100353399&activityType=BasicSearch&failOverType=&commentary=>>

- Padalkar, Milind, and Saji Gopinath, 'Are Complexity and Uncertainty Distinct Concepts in Project Management? A Taxonomical Examination from Literature', *International Journal of Project Management*, 34.4 (2016), 688–700
<<https://doi.org/10.1016/j.ijproman.2016.02.009>>
- Patanakul, Peerasit, Young Hoon Kwak, Ofer Zwikael, and Min Liu, 'What Impacts the Performance of Large-Scale Government Projects?', *International Journal of Project Management*, 34.3 (2016), 452–66 <<https://doi.org/10.1016/j.ijproman.2015.12.001>>
- Payne, Sebastian, 'The Benefits of HS2 Are Becoming Harder to Discern', *Financial Times*, 26AD <<https://www.ft.com/content/6c3981be-90bd-11e8-bb8f-a6a2f7bca546>>
- Perrin, Richard, *Real World Project Management: Beyond Conventional Wisdom, Best Practices, and Project Methodologies* (Hoboken, N.J.: John Wiley & Sons)
- Peter W. G. Morris, *Reconstructing Project Management* (John Wiley & Sons, Incorporated, 2013) <<https://ebookcentral.proquest.com/lib/bristol/reader.action?docID=1152686>>
- Phua, Florence T. T., 'The Antecedents of Co-operative Behaviour among Project Team Members: An Alternative Perspective on an Old Issue', *Construction Management and Economics*, 22.10 (2004), 1033–45 <<https://doi.org/10.1080/01446190310001649092>>
- Pinto, Jeffrey K., and Graham Winch, 'The Unsettling of "settled Science:" The Past and Future of the Management of Projects', *International Journal of Project Management*, 34.2 (2016), 237–45 <<https://doi.org/10.1016/j.ijproman.2015.07.011>>
- Plimmer, Gill, 'Why HS2 Rail Line Is Way over Budget and Badly Delayed', *Financial Times*, 19AD <<https://www.ft.com/content/cf3ff750-d92a-11e9-8f9b-77216ebe1f17>>
- 'PRINCE2 Overview'
<<https://www.jstor.org/stable/pdf/j.ctt5hh70p.7.pdf?refreqid=excelsior%3A0df09d2c93fcca292d25438b58e842db>>
- Project Management Institute, *Agile Project Management: Essentials from the Project Management Journal* ([Place of publication not identified]: J. Wiley & Sons, 2013)
- 'Pros and Cons of High Speed Rail HS2 | Economics Help'
<<https://www.economicshelp.org/blog/3088/economics/pros-and-cons-of-high-speed-rail-hs2/>>
- Qazi, Abroon, John Quigley, Alex Dickson, and Konstantinos Kirytopoulos, 'Project Complexity and Risk Management (ProCRiM): Towards Modelling Project Complexity Driven Risk Paths in Construction Projects', *International Journal of Project Management*, 34.7 (2016), 1183–98 <<https://doi.org/10.1016/j.ijproman.2016.05.008>>
- Rad, Parviz F., and Ginger Levin, *Achieving Project Management Success Using Virtual Teams* (Boca Raton: J. Ross Publishing, Incorporated, 2014)
- Raftery, John, *Risk Analysis in Project Management*, 1st ed (London: E & FN Spon)
- Raisbeck, Peter, Colin Duffield, and Ming Xu, 'Comparative Performance of PPPs and Traditional Procurement in Australia', *Construction Management and Economics*, 28.4

(2010), 345–59 <<https://doi.org/10.1080/01446190903582731>>

Ralph, Paul, 'The Two Paradigms of Software Development Research', *Science of Computer Programming*, 156 (2018), 68–89 <<https://doi.org/10.1016/j.scico.2018.01.002>>

Raydugin, Yuri, *Project Risk Management: Essential Methods for Project Teams and Decision Makers* (Hoboken: Wiley, 2013)

Raz, T., and E. Michael, 'Use and Benefits of Tools for Project Risk Management', *International Journal of Project Management*, 19.1 (2001), 9–17 <[https://doi.org/10.1016/S0263-7863\(99\)00036-8](https://doi.org/10.1016/S0263-7863(99)00036-8)>

'RIBA Plan of Work 2013' <<https://www.ribaplanofwork.com/>>

Rodrigues, A G, and T M Williams, 'System Dynamics in Project Management: Assessing the Impacts of Client Behaviour on Project Performance', *Journal of the Operational Research Society*, 49.1 (1998), 2–15 <<https://doi.org/10.1057/palgrave.jors.2600490>>

ROMERO, ALEJANDRO¹ romero-torres.alejandro@uqam.ca PARÉ, MAGALIE² KHEMICI, NASSIM², 'The HOT POTATO GAME Roles and Responsibilities for Realizing IT Project Benefits.', *The HOT POTATO GAME Roles and Responsibilities for Realizing IT Project Benefits.*, 2017, 72–79 <<https://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=125356361&site=ehost-live>>

Rowena Mason, 'Cancelling HS2 Would Fail New Tory Voters, Boris Johnson Told', *Guardian*, 2020 <<https://www.theguardian.com/uk-news/2020/jan/07/cancelling-hs2-would-fail-new-tory-voters-boris-johnson-told>>

Rowlinson, Steve, and Yan Ki Fiona Cheung, 'Stakeholder Management through Empowerment: Modelling Project Success', *Construction Management and Economics*, 26.6 (2008), 611–23 <<https://doi.org/10.1080/01446190802071182>>

Rozenes, Shai, Gad Vitner, and Stuart Spraggett, 'Project Control: Literature Review', *Project Management Journal*, 37.4 (2006), 5–14 <<https://doi.org/10.1177/875697280603700402>>

Sanchez, Felipe¹ Bonjour, Eric² Micaëlli, Jean-Pierre³ Monticolo, Davy⁴, 'A Step for Improving THE TRANSITION BETWEEN TRADITIONAL PROJECT MANAGEMENT TO AGILE PROJECT MANAGEMENT Using a Project Management Maturity Model.', *A Step for Improving THE TRANSITION BETWEEN TRADITIONAL PROJECT MANAGEMENT TO AGILE PROJECT MANAGEMENT Using a Project Management Maturity Model.*, 7.Issue 1 (2019), 102–19 <<https://doi.org/10.19255/JMPM01906>>

Shakar Reddy, M. Raja¹ rajashakarmalae@gmail.com Jigeesh, Nasina² jigeeshn@gmail.com Kumar, Prabhu³ prabsjntu@yahoo.co.in, 'The Integration of Project Management with Supply Chain Management in Indian Pharmaceutical Projects.', *The Integration of Project Management with Supply Chain Management in Indian Pharmaceutical Projects.*, 14.Issue 4 (2017), 61–70 <<https://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=127233938&site=ehost-live>>

Shenhar, Aaron J., Dov Dvir, Ofer Levy, and Alan C. Maltz, 'Project Success: A Multidimensional Strategic Concept', *Long Range Planning*, 34.6 (2001), 699–725
<[https://doi.org/10.1016/S0024-6301\(01\)00097-8](https://doi.org/10.1016/S0024-6301(01)00097-8)>

Shi, Chenxi, Yongqiang Chen, Jingya You, and Hongjiang Yao, 'Asset Specificity and Contractors' Opportunistic Behavior: Moderating Roles of Contract and Trust', *Journal of Management in Engineering*, 34.5 (2018)
<[https://doi.org/10.1061/\(ASCE\)ME.1943-5479.0000632](https://doi.org/10.1061/(ASCE)ME.1943-5479.0000632)>

Shore, Barry, 'Systematic Biases and Culture in Project Failures', *Project Management Journal*, 39.4 (2008), 5–16 <<https://doi.org/10.1002/pmj.20082>>

Silvius, Gilbert, Ron Schipper, and Jasper Van den Brink, *Sustainability in Project Management* (Farnham: Ashgate Pub, 2012)

Simard, Magali, Monique Aubry, and Danielle Laberge, 'The Utopia of Order versus Chaos: A Conceptual Framework for Governance, Organizational Design and Governmentality in Projects', *International Journal of Project Management*, 36.3 (2018), 460–73
<<https://doi.org/10.1016/j.ijproman.2018.01.003>>

———, 'The Utopia of Order versus Chaos: A Conceptual Framework for Governance, Organizational Design and Governmentality in Projects', *International Journal of Project Management*, 36.3 (2018), 460–73 <<https://doi.org/10.1016/j.ijproman.2018.01.003>>

Simon Jenkins, 'Boris Johnson Should Have the Guts to Kill HS2 | Simon Jenkins', *Guardian*, 2019
<<https://www.theguardian.com/commentisfree/2019/aug/28/boris-johnson-hs2-disastrous-rail-scheme>>

Stewart, Roger W, and Joyce Fortune, 'Application of Systems Thinking to the Identification, Avoidance and Prevention of Risk', *International Journal of Project Management*, 13.5 (1995), 279–86 <[https://doi.org/10.1016/0263-7863\(95\)00024-K](https://doi.org/10.1016/0263-7863(95)00024-K)>

Stingl, Verena, and Joana Geraldi, 'Errors, Lies and Misunderstandings: Systematic Review on Behavioural Decision Making in Projects', *International Journal of Project Management*, 35.2 (2017), 121–35 <<https://doi.org/10.1016/j.ijproman.2016.10.009>>

'STOP HS2 - The National Campaign against High Speed Rail 2' <<http://stophs2.org/>>

Sutterfield, J. Scott, Shawnta S. Friday-Stroud, and Sheryl L. Shivers-Blackwell, 'A Case Study of Project and Stakeholder Management Failures: Lessons Learned', *Project Management Journal*, 37.5 (2006), 26–35 <<https://doi.org/10.1177/875697280603700504>>

Sutterfield, J. Scott¹Friday-Stroud, Shawnta S.¹Shivers-Blackwell, Sheryl L.¹, 'How NOT to Manage a Project: Conflict Management Lessons Learned from a DOD Case Study.', *Journal of Behavioral & Applied Management.*, 8.Issue 3 (2007), 218–38
<<http://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=26768057&site=ehost-live>>

Swan, Jacky, Harry Scarbrough, and Sue Newell, 'Why Don't (or Do) Organizations Learn from Projects?', *Management Learning*, 41.3 (2010), 325–44

<<https://doi.org/10.1177/1350507609357003>>

Sweet, Rod, 'HS2's Moment of Truth', *Construction Research and Innovation*, 10.3 (2019), 54-59 <<https://doi.org/10.1080/20450249.2019.1654235>>

Sydow, Jörg, Lars Lindkvist, and Robert DeFillippi, 'Project-Based Organizations, Embeddedness and Repositories of Knowledge: Editorial', *Organization Studies*, 25.9 (2004), 1475-89 <<https://doi.org/10.1177/0170840604048162>>

Taggart, Martin, Lauri Koskela, and John Rooke, 'The Role of the Supply Chain in the Elimination and Reduction of Construction Rework and Defects: An Action Research Approach', *Construction Management and Economics*, 32.7-8 (2014), 829-42 <<https://doi.org/10.1080/01446193.2014.904965>>

———, 'The Role of the Supply Chain in the Elimination and Reduction of Construction Rework and Defects: An Action Research Approach', *Construction Management and Economics*, 32.7-8 (2014), 829-42 <<https://doi.org/10.1080/01446193.2014.904965>>

Tang, Yinqiu, Yongqiang Chen, Yuanyuan Hua, and Yongcheng Fu, 'Impacts of Risk Allocation on Conflict Negotiation Costs in Construction Projects: Does Managerial Control Matter?', *International Journal of Project Management*, 38.3 (2020), 188-99 <<https://doi.org/10.1016/j.ijproman.2020.03.002>>

Taroun, Abdulmaten, 'Towards a Better Modelling and Assessment of Construction Risk: Insights from a Literature Review', *International Journal of Project Management*, 32.1 (2014), 101-15 <<https://doi.org/10.1016/j.ijproman.2013.03.004>>

'The Case Against HS2 - High Speed 2 Action Alliance' <<http://www.hs2actionalliance.org/case-against-hs2/>>

'The Future Is Bright, the Future Is... You!', Project <<https://www.apm.org.uk/project/>>

'The Imperial Units Error That Downed a Multi-Million-Dollar Mars Probe | New Scientist' <<https://institutions.newscientist.com/article/mg24332500-200-the-imperial-units-error-that-downed-a-multi-million-dollar-mars-probe/>>

'———', 2AD <<https://institutions.newscientist.com/article/mg24332500-200-the-imperial-units-error-that-downed-a-multi-million-dollar-mars-probe/>>

'The NAO Guide to Initiating Successful Projects' (National Audit Office, 2011) <https://www.nao.org.uk/wp-content/uploads/2011/12/NAO_Guide_Initiating_successful_projects.pdf>

'The National Programme for IT in the NHS: An Update on the Delivery of Detailed Care Records Systems - Public Accounts Committee' (House of Commons) <<https://publications.parliament.uk/pa/cm201012/cmselect/cmpubacc/1070/107002.htm>>

Thomas, Janice, 'Problematising Project Management', in *Making Projects Critical* (Basingstoke [England]: Palgrave Macmillan, 2006), pp. 90-107

Thomé, Antônio Márcio Tavares, Luiz Felipe Scavarda, Annibal Scavarda, and Felipe Eduardo Sydio de Souza Thomé, 'Similarities and Contrasts of Complexity, Uncertainty, Risks, and Resilience in Supply Chains and Temporary Multi-Organization Projects', *International Journal of Project Management*, 34.7 (2016), 1328–46
<<https://doi.org/10.1016/j.ijproman.2015.10.012>>

Turner, J. Rodney, *Contracting for Project Management* (Farnham: Ashgate Pub, 2007)

Turner, J.R., and R.A. Cochrane, 'Goals-and-Methods Matrix: Coping with Projects with Ill Defined Goals and/or Methods of Achieving Them', *International Journal of Project Management*, 11.2 (1993), 93–102 <[https://doi.org/10.1016/0263-7863\(93\)90017-H](https://doi.org/10.1016/0263-7863(93)90017-H)>

Tuttle, Susan, *Illustrating PRINCE2: Project Management in Real Terms* (Ely, Cambridgeshire, U.K.: IT Governance Pub, 2012)

UDDIN, SHAHADAT1 shahadat.uddin@sydney.edu.au, 'SOCIAL NETWORK ANALYSIS in Project Management.', *SOCIAL NETWORK ANALYSIS in Project Management.*, 2017, 106–13
<<https://doi.org/10.19255/JMPM01310>>

University Of Roskilde, *Project Management Theory Meets Practice* ([Place of publication not identified]: Samfundslitteratur, 2015)

'Unlocking the Benefits of HS2 | Rail Engineer'
<<https://www.railengineer.co.uk/2019/04/04/unlocking-the-benefits-of-hs2/>>

'Use HS2 Billions to Help West Midlands and Staffordshire Commuters - Expert | Express & Star'
<<https://www.expressandstar.com/news/transport/2020/01/27/use-hs2-billions-to-help-west-midlands-and-staffordshire-commuters-expert/>>

Van Os, Annemiek, Freek Van Berkel, Dick De Gilder, Cathy Van Dyck, and Peter Groenewegen, 'Project Risk as Identity Threat: Explaining the Development and Consequences of Risk Discourse in an Infrastructure Project', *International Journal of Project Management*, 33.4 (2015), 877–88
<<https://doi.org/10.1016/j.ijproman.2014.10.016>>

———, 'Project Risk as Identity Threat: Explaining the Development and Consequences of Risk Discourse in an Infrastructure Project', *International Journal of Project Management*, 33.4 (2015), 877–88 <<https://doi.org/10.1016/j.ijproman.2014.10.016>>

Verzuh, Eric, *The Fast Forward MBA in Project Management*, 5th ed (Wiley, 2016)

Wall, James A., and Ronda Roberts Callister, 'Conflict and Its Management', *Journal of Management*, 21.3 (1995), 515–58 <<https://doi.org/10.1177/014920639502100306>>

Wang, Nannan, Kangning Wei, and Hua Sun, 'Whole Life Project Management Approach to Sustainability', *Journal of Management in Engineering*, 30.2 (2014), 246–55
<[https://doi.org/10.1061/\(ASCE\)ME.1943-5479.0000185](https://doi.org/10.1061/(ASCE)ME.1943-5479.0000185)>

Wang, Shou Qing, Mohammed Fadhil Dulaimi, and Muhammad Yousuf Aguria, 'Risk Management Framework for Construction Projects in Developing Countries', *Construction Management and Economics*, 22.3 (2004), 237–52

<<https://doi.org/10.1080/0144619032000124689>>

Wang, Wenqian, Yongqiang Chen, Shuibo Zhang, and Yu Wang, 'Contractual Complexity in Construction Projects', *Project Management Journal*, 49.3 (2018), 46–61

<<https://doi.org/10.1177/8756972818770589>>

Wang, Yin, 'Evolution of Public–Private Partnership Models in American Toll Road Development: Learning Based on Public Institutions' Risk Management', *International Journal of Project Management*, 33.3 (2015), 684–96

<<https://doi.org/10.1016/j.ijproman.2014.10.006>>

Wang, Yinglin, Peng Cui, and Jicai Liu, 'Analysis of the Risk-Sharing Ratio in PPP Projects Based on Government Minimum Revenue Guarantees', *International Journal of Project Management*, 36.6 (2018), 899–909 <<https://doi.org/10.1016/j.ijproman.2018.01.007>>

———, 'Analysis of the Risk-Sharing Ratio in PPP Projects Based on Government Minimum Revenue Guarantees', *International Journal of Project Management*, 36.6 (2018), 899–909 <<https://doi.org/10.1016/j.ijproman.2018.01.007>>

Ward, Stephen, and Chris Chapman, 'Transforming Project Risk Management into Project Uncertainty Management', *International Journal of Project Management*, 21.2 (2003), 97–105 <[https://doi.org/10.1016/S0263-7863\(01\)00080-1](https://doi.org/10.1016/S0263-7863(01)00080-1)>

Weick, Karl E., *Making Sense of the Organization: Vol. 2: The Impermanent Organization* (Chichester, U.K.: Wiley)

'What Benefits Will the HS2 Railway Network Bring? – RG Group'

<<https://rg-group.co.uk/what-benefits-will-the-hs2-railway-network-bring/>>

'Whistleblowers Say Public Have Been "deceived" over Cost of HS2: Wessex FM - News'

<<https://www.wessexfm.com/news/national/3032238/whistleblowers-say-public-have-been-deceived-over-cost-of-hs2/>>

'Why Archaeologists Love HS2', *The Economist*, 20181201

<<https://www.economist.com/britain/2018/12/01/why-archaeologists-love-hs2>>

Wied, Morten, Nina Koch-Ørvad, Torgeir Welo, and Josef Oehmen, 'Managing Exploratory Projects: A Repertoire of Approaches and Their Shared Underpinnings', *International Journal of Project Management*, 38.2 (2020), 75–84

<<https://doi.org/10.1016/j.ijproman.2019.12.002>>

Williams, Terry, Colin Eden, Fran Ackermann, and Andrew Tait, 'The Effects of Design Changes and Delays on Project Costs', *Journal of the Operational Research Society*, 46.7 (1995), 809–18

<https://linker2.worldcat.org/?date=1995-07-01&rft.content=fulltext&rft.institution_id=132607&linktype=best&spage=809&title=Journal+of+the+Operational+Research+Society%2C+The&localstem=https%3A%2F%2Fbrs.idm.oclc.org%2Flogin%3Furl%3D&atitle=The+Effects+of+Design+Changes+and+Delays+on+Project+Costs&jHome=https%3A%2F%2Fwww.jstor.org%2Fjournal%2Fjoperresesoci&provider=jstor&pkgName=archive&rft.oclcnum=5549630755&linkclass=to_article&aurlast=Williams&issue=7&jKey=joperresesoci&rft_id=info%2Fsid%3Aoclc.org%2FWCL&eissn=1476-9360&volume=46&linkScheme=jstor>

&itemnum=10.2307%2F2583965&issn=0160-5682&rft.order_by=preference>

Willumsen, Pelle, Josef Oehmen, Verena Stingl, and Joana Geraldi, 'Value Creation through Project Risk Management', *International Journal of Project Management*, 37.5 (2019), 731–49 <<https://doi.org/10.1016/j.ijproman.2019.01.007>>

Winch, Graham M., 'Three Domains of Project Organising', *International Journal of Project Management*, 32.5 (2014), 721–31 <<https://doi.org/10.1016/j.ijproman.2013.10.012>>

———, 'Three Domains of Project Organising', *International Journal of Project Management*, 32.5 (2014), 721–31 <<https://doi.org/10.1016/j.ijproman.2013.10.012>>

Winter, Mark, Charles Smith, Peter Morris, and Svetlana Cicmil, 'Directions for Future Research in Project Management: The Main Findings of a UK Government-Funded Research Network', *International Journal of Project Management*, 24.8 (2006), 638–49 <<https://doi.org/10.1016/j.ijproman.2006.08.009>>

Wysocki, Robert K., *Effective Project Management: Traditional, Agile, Extreme, Hybrid*, Eighth edition (Indianapolis, IN: Wiley, 2019) <<https://ebookcentral.proquest.com/lib/bristol/detail.action?docID=5747804>>

Xia, Nini, Patrick X.W. Zou, Mark A. Griffin, Xueqing Wang, and Rui Zhong, 'Towards Integrating Construction Risk Management and Stakeholder Management: A Systematic Literature Review and Future Research Agendas', *International Journal of Project Management*, 36.5 (2018), 701–15 <<https://doi.org/10.1016/j.ijproman.2018.03.006>>

———, 'Towards Integrating Construction Risk Management and Stakeholder Management: A Systematic Literature Review and Future Research Agendas', *International Journal of Project Management*, 36.5 (2018), 701–15 <<https://doi.org/10.1016/j.ijproman.2018.03.006>>

Xiang, Pengcheng, Jin Zhou, Xiaoyu Zhou, and Kunhui Ye, 'Construction Project Risk Management Based on the View of Asymmetric Information', *Journal of Construction Engineering and Management*, 138.11 (2012), 1303–11 <[https://doi.org/10.1061/\(ASCE\)CO.1943-7862.0000548](https://doi.org/10.1061/(ASCE)CO.1943-7862.0000548)>

You, Jingya, Yongqiang Chen, Wenqian Wang, and Chenxi Shi, 'Uncertainty, Opportunistic Behavior, and Governance in Construction Projects: The Efficacy of Contracts', *International Journal of Project Management*, 36.5 (2018), 795–807 <<https://doi.org/10.1016/j.ijproman.2018.03.002>>

'You Really Can Fool Some of the People, All of the Time', *The Economist*, 31AD <<https://www-economist-com.bris.idm.oclc.org/international/2019/10/31/you-really-can-fool-some-of-the-people-all-of-the-time>>

Zaghloul, Ramy, and Francis Hartman, 'Construction Contracts: The Cost of Mistrust', *International Journal of Project Management*, 21.6 (2003), 419–24 <[https://doi.org/10.1016/S0263-7863\(02\)00082-0](https://doi.org/10.1016/S0263-7863(02)00082-0)>

Zhang, Hongliang, 'A Redefinition of the Project Risk Process: Using Vulnerability to Open up the Event-Consequence Link', *International Journal of Project Management*, 25.7 (2007),

694-701 <<https://doi.org/10.1016/j.ijproman.2007.02.004>>

Zhang, Shuibo, Shuaijun Zhang, Ying Gao, and Xiaoming Ding, 'Contractual Governance: Effects of Risk Allocation on Contractors' Cooperative Behavior in Construction Projects', *Journal of Construction Engineering and Management*, 142.6 (2016)
<[https://doi.org/10.1061/\(ASCE\)CO.1943-7862.0001111](https://doi.org/10.1061/(ASCE)CO.1943-7862.0001111)>

Zuo, Fei, and Kailing Zhang, 'Selection of Risk Response Actions with Consideration of Secondary Risks', *International Journal of Project Management*, 36.2 (2018), 241-54
<<https://doi.org/10.1016/j.ijproman.2017.11.002>>

———, 'Selection of Risk Response Actions with Consideration of Secondary Risks', *International Journal of Project Management*, 36.2 (2018), 241-54
<<https://doi.org/10.1016/j.ijproman.2017.11.002>>

Zwikael, Ofer, Ying-Yi Chih, and Jack R. Meredith, 'Project Benefit Management: Setting Effective Target Benefits', *International Journal of Project Management*, 36.4 (2018), 650-58 <<https://doi.org/10.1016/j.ijproman.2018.01.002>>